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LATTANZIO Advisory was member of the consortia retained by the EC FRAMEWORK CONTRACT BENEFICIARIES 2013 for the following four lots within specific areas.

Lot 1 - *“Rural Development”*. Agriculture (Agricultural primary production, Animal production and health rural development), Food Security (livestock sector development, Food safety, Crop protection and disease control), Land management (land reform, land use planning and farm restructuring).

Lot 7 - *“Governance and Home Affairs”*. Governance (promotion and protection of human rights), Home Affairs (the fight against organised crime and terrorism).

Lot 9 - *“Culture, Education, Employment and Social sectors”*. Culture (development policies, intercultural dialogue, tourism), Education (Education sector analysis and reform), Employment and Social sectors (Structure and characteristics of the labour force, Social situation and impact analysis).

Lot 10 - *“Trade, Standards and Private sector”*.
Trade: Trade policy development and reform; Regional economic integration; Trade facilitation/customs; Market analysis/strategy development.
Private sector: Private sector development policy and reform; Privatisation and industrial policy, including Public-Private Partnership; Sector policies (textile, mining, pharmaceutical industry, agriculture, tourism etc.); SMEs policy development.

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MULTI

Governance and Home Affairs

IPA - *Capacities development and strengthening in the field of planning, monitoring and evaluation of the EU interventions in the Countries involved in the European enlargement process*

The main purpose of the project is the development and the strengthening of the European Commission and the Delegations staff capacities and skills in the IPA Beneficiaries Countries. The training project aims to strength planning, monitoring and evaluation capacities in the EU assistance programs addressed to the Countries involved in the European enlargement process. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 7) – EUROPEAN COMMISSION (DG NEAR).

PALOP - *Technical Assistance for PALOP – TL Program*

Technical Assistance to CAO for the overall coordination and project cycle management within the PALOP-TL programme, aimed at following and implementing the activities of the PALOP-TL program (X EDF) in line with the last ministerial meetings (IX and X RON). Moreover, the action aimed also at strengthening the management capacity in the transition period between 10th and 11th EDF framework and to prepare the 11th EDF program identification phase. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 7) – EU Delegation in Mozambique.

WEST AFRICA - *Intermediate evaluation of the project for the skills development in the fields of the fight against the money laundering in Western Africa (SAMWA)*

The overall objective is to guarantee that the project achieved the expected results and contributed to the achievement of the purposes. In particular, the main purpose of the project is to provide an independent and motivated evaluation about the relevance and the project results evaluation to the West African and European stakeholders. The experts team did an analysed evaluation of the project, evaluating the project activities and leading phone interviews and providing recommendations for the next project on the fight against the money laundering. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 7) – EU Delegation in Senegal.

Culture, Education, Employment and Social sectors

OECS - *Consulting to support the learned lessons and case studies from the OECS Program of the 10th FES*

The overall objective of this evaluation is to continue in the promotion to all levels of the OECS Economic Union and the Basseterre treaty revised, involving a wider number of citizens in the OECS Member States. The main purpose is to promote and develop the awareness of OECS agenda in the field of regional integration through the production and the documentation of the learned lessons and the case studies. In particular, the consultants Team created a Lessons Learned Information Package, contextualising the path towards the regional integration of the last 5 years, to continue sensitising and educating the public opinion. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 9) – EU Delegation in Barbados.

ACP COUNTRIES - *Evaluation of the ACP-EU cooperation in the area of higher education (2007-2017)*

The main objectives of this evaluation were to provide the relevant services of the European Union, the ACP Group of States and the African Union with an overall independent assessment of the past performance of the Erasmus Mundus Action 2, Intra-ACP Academic Mobility Scheme and Edulink I & II Actions, paying particular attention to their results measured against its objectives as well as eventual unexpected results; key lessons and recommendations in order to improve current and future support to the higher education sector; an in-depth analysis of the complementarity between the different Actions, the potential synergies that were created and to what extent these

synergies were leveraged. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 9) – European Commission DG DEVCO

*Trade, Standards and
Private sector*

CENTRAL ASIA - *Study of the Private Sector in Central Asia*

The overall objective of the required study is to contribute to the regional economic development, in particular the private sector development in Central Asia. The analysis will be useful to identify the areas in which the future support to the private sector could have a relevant value added. The study has to include statistical data, an analysis of the private sector in Central Asia, and to propose recommendations for the future support in the sector. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 10) – European Commission DG DEVCO.

EUROPE



Governance and
Home Affairs

ALBANIA - *Preparation of guidelines for the applicants to “Support to the civil society organisations in the implementation of capacity building actions addressed to increase the politic dialogue and the awareness concerning the European Integration Process” in the IPA 2014 Program “European Union Integration Facility”*

The objective of the mission was to strengthen the cooperation and the politic dialogue with the civil society organisations and to increase the awareness on the European integration process in Albania, supporting the Albanian Minister of the European Integration (MEI) in the preparation of the guidelines for the applicants to the IPA 2014 Action Plan – activity 2.1”. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 7) – EU Delegation and CFCU – Ministry of Finance in Albania.

BELGIUM - *Evaluation of call for proposals gender 2017*

This action was meant to recruit a team of experts to assist the European Commission in the evaluation and selection of the best proposals received under the Call EuropeAid/54792/DH/ACT/ Multi, in line with the quality criteria set in the respective Guidelines for grant applicants. Priorities of the Call for Proposals have been given for actions respond to the following priorities: working towards the elimination of all forms of sexual or gender-based violence; 2) Increasing access to sexual and reproductive health and rights for youth, women and men. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 7) – European Commission DG DEVCO.

BOSNIA - *Technical assistance to Bosnia and Herzegovina for IPA II Planning*

Technical assistance finalised to support the NIPAC (National IPA Coordinator) and all the Bosnia and Herzegovina Institutions in the initial planning activities in the field of IPA II and BiH. Main purposes: i) Support to planning and delivery of the National package final version of Action Documents for IPA II 2015; ii) support to the NIPAC office in the others IPA requirements, such as the Sector Planning Documents preparation, sector analysis, sectorial budget, new framework for the Western Balkansregion (WBIF) and the set up of the National Investments Committee (NIC). EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 7) – EU Delegation in Bosnia and Herzegovina.

MACEDONIA - *Evaluation of the impact of IPA funds on fostering the reforms in the sector of democracy and governance*

The main financial tool for supporting the country to attain the criteria and standards needed for EU membership is the Instrument for Pre-accession Assistance (IPA). The action pursued: a) identification of key lessons and production of recommendations in order to improve current and inform future choices on use of the EU funds; b) provision of an overall independent assessment of the use of the EU funds in the former Yugoslav Republic of Macedonia. In particular, the action aimed to assess the effectiveness and impact of the EU funds in the sector of democracy and governance. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 7) – EU Delegation to FYROM.

SERBIA - *Preparation of the tender documents for the IPA 2014 contracts concerning activity, supply and supervision*

The project has been implemented in the general framework to enhance the training, education and employment capacities of the sentenced people and the investments in the sustainability of the human life conditions in jail. The project aims to provide technical assistance to the beneficiary in the preparation of the tender documentation and the implementation of the procurement and supply contracts, including the supervision contract for the Pozarevac Criminal Institute. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 7) – EU Delegation in Serbia.

TURKEY - *Technical assistance to Nao Turchia in the IPA II implementation*

The main purpose of the AT is to provide a support to the Nao Office to enhance its institutional, administrative and technical capacity supervision the IPA II funded projects. In particular, to improve the supervision, verification activities and the warning mechanisms for the control activities about the IPA funded projects implemented by the NAO. To improve the NAO staff knowledge through study visits and experiences exchange to acquire knowledge about the overall framework and to attend a detailed comprehension of the monitoring practical aspects - both at systematic and planning level – and of the performance measure system. To provide support to the NAO to review / renovate the Manuals Of Procedures (MOP) and the checklists concerning the IPA II period. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 7) – CFCU Ministry of Treasury in Turkey.

*Culture, Education,
Employment and
Social sectors*

BOSNIA HERZEGOVINA - *Analysis of the Institutions needs in the labour market*

The main purpose of the project is to contribute to the improvement of the services quality of the labour market Institutions in Bosnia and Herzegovina, through the strengthening of its capacities. For this purpose, a detailed analysis of the current infrastructures, of the IT instruments and of the others logistic aspects of the labour market Institutions has been implemented. From this evaluation, recommendations on the work standard and options and alternatives models for the quality improvement have been achieved. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 9) – EU Delegation in Bosnia and Herzegovina.

MACEDONIA - *Evaluation of the support in the field of the equal access to quality education with the recommendations for the assistance and the future development*

The objective of this project is to provide an evaluation of the initiatives, programs and project implemented in the field of the equal access to quality education, with a focus on the projects concerning the integrated and inclusive training. The project results in a wider framework in supporting to the efficient planning process, implementation, monitoring and evaluation of the operative program for the human resources development (HRD OP) 2007-2013. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 9) – EU Delegation in Macedonia.

*Trade, Standards and
Private sector*

BELARUS - *Support for the preparation of the Twinning Project (Twinning Fiche) for the National Land Registry Office of the Republic of Belarus*

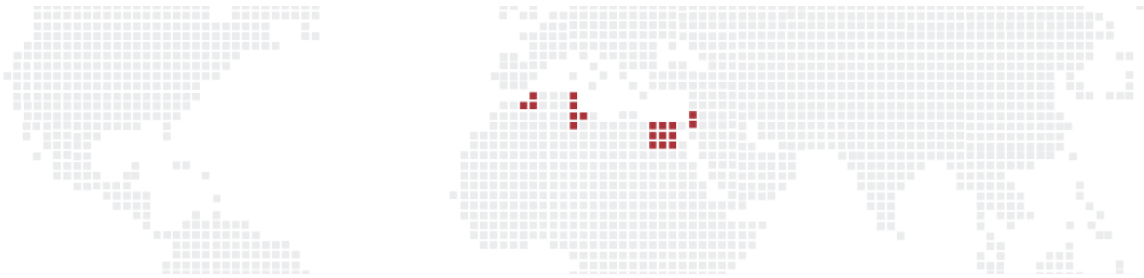
The project aimed at supporting the EU Delegation to Belarus and the Government of Belarus in preparing the necessary documents for the launch of a Twinning project for the National Land Registry, to be financed under the European Neighborhood Instrument. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 10) – EU Delegation to Belarus.

BELGIUM - *Study on sustainable value chains*

The action aimed at supporting developing countries to integrate better into regional

and global value chains, with view to supporting growth and job creation, by increasing exports and attracting investments, fostering economic diversification, industrialisation and local value addition. The project mainly focused on two components: i) value chains development and upgrading, and ii) sustainability aspects in value chains. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 10) - European Commission DG DEVCO.

**MIDDLE EAST &
NORTH AFRICA**



Governance and
Home Affairs

JORDAN - *Final evaluation of the Development Program “Building Development Capacities of Jordanian Municipalities”*

Second phase of the final evaluation of the EU development program “Building Development Capacities of Jordanian Municipalities”, aimed at identifying the best practices to be applied in future projects. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 7) – EU Delegation in Jordan.

LEBANON - *Identification of the intervention areas of civil society partnership program in Lebanon*

The objective of the mission is to identify the actions aiming to promote a major engagement of the civil society organisations in Lebanon, both at policies and local development levels, through i) the ongoing initiatives mapping for the civil society organizations in Lebanon funded by the EU Delegation, EU Member States, not-EU donors in the environment, health, education and energy fields; ii) the identification of priorities and the formulation of call proposals guidelines which will be launched to promote a favourable environment for the civil society to support the reform and to increase the public responsibility in the health, education and environment fields (included water and energy), and to support the initiatives lead by civil society organisations in their contribute for the local development. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 7) – EU Delegation in Lebanon.

MOROCCO - *Strengthening the personal data protection culture in Morocco*

The overall objective of the project was to strengthen the level of personal data protection in line with the requirements of the Acquis and European best practices. The specific objective was to evaluate the scope of the new European regulation on the protection of personal data, to prepare an indicative action plan for its implementation and to develop information and education actions. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 7) – EU Delegation to Morocco.

MOROCCO - *Revision of the information system of the Institution of the Ombudsman of the Kingdom of Morocco*

The specific objective of the project was to contribute to the design and development of a system effective information to enable the Institute of the Ombudsman to fulfil its constitutional role of protection of users’ rights in relation to the administration. Given the state of play in the phase of formulation of the EU intervention, the mission endeavoured to identify all possible means of favour the use of modern procedures for the processing of requests in all its aspects: referral, registration of complaints, public information, contacts with administrations and services public, documentation, statistics, archiving. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 7) – EU Delegation to Morocco.

*Culture, Education,
Employment and
Social sectors*

MOROCCO - *EU Support Program for the second phase of the National Initiative for Human Development (INDH) in Morocco*

The main purpose of this project was to contribute to the implementation of the European cooperation strategy with the Moroccan kingdom in the fields of human development and poverty eradication in rural areas. The action aimed at contributing at INDH program through several economic and social monitoring missions in different areas of the Country. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 9) – EU Delegation in Morocco.

MOROCCO - *Formulation of 3rd part of the Support Program to the Literacy National Strategy implementation in Morocco (ALPHA III)*

The overall objective of this technical assistance is to support the EU intervention in the Literacy National Strategy in Morocco support. In particular, this mission have to achieve 2 outcomes:

- 1) To have a diagnosis and guidelines for the EU intervention in the field of literacy in Morocco (1st activity);
- 2) To formulate the 3rd part of the program to support the literacy national strategy in Morocco implementation (2nd and 3rd activity). EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 9) – EU Delegation in Morocco.

MOROCCO - *Study of the needs of the Craft Sector in Morocco and development of a Training Plan for 2027*

The overall objective of this project was to contribute to the sustainable development, competitiveness and social and territorial cohesion of the country, supporting the process of convergence towards the EU in the craft sector. The specific objective was to conduct a sector study, in order to specify the skills needs of the craft sector in quantitative and qualitative terms, and develop a professional training plan by 2027, in line with the strategy of the Craft Department for 2027 and the national strategy for vocational training. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 9) – EU Delegation to Morocco.

*Trade, Standards and
Private sector*

EGYPT - *Support to the formulation of “Business environment” program*

Formulation of the EU funded program to support to the Action Plan 2016 in Egypt concerning the “business environment” development in this Country. The overall objective is to support EU Delegation and stakeholders in the environment business plan design. The main purposes concerned the support to finalize a program able to improve the business environment in Egypt and to develop an action document, technical documents and a dialogue among the private and public stakeholders. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 10) – EU Delegation in Egypt.

TUNISIA - *Identification and formulation of a programme to support the diversification of tourism, the value chain in the craft and local products sectors and the promotion of cultural heritage in Tunisia*

The overall objective of this project was to assist the EU delegation in Tunisia in identifying (phase 1) and in formulating (phase 2) a programme to diversify and strengthen the quality of tourism, by supporting value chains in the field of craftsmanship and local products, and enhancement of cultural heritage, programme to be proposed for funding in 2018. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 10) – EU Delegation to Tunisia.

**SUB-SAHARAN
AFRICA**



Rural Development

MADAGASCAR - *Final evaluation of the project “Accompanying measures for the sugar protocol for farmers producing sugar cane in Madagascar - Allocation 2012”*

The overall objective was to contribute to the reduction of rural poverty, the improvement of the trade balance through the reduction of sugar imports, and the lowering of the cost of sugar in the domestic market through an increase in availability, which are also the overall objectives of the Multiannual Indicative Program (MAP) 2011-2013 for Madagascar. The specific objective was to increase and sustain the income generated by the sugar sector through the development and improvement of cane production on the Ambilobe site. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 1) – EU Delegation to Madagascar.

RWANDA - *Technical assistance for the Rwanda Agriculture Survey updating*

The objective of the technical assistance is to support the Rwanda Government in a faster quality data production on the technical, economic, environmental and social sizes of the farms, strengthening, in this way, Rwanda capacity to monitor the progress towards national and regional policies about global development. For this purpose, the technical assistance Team supported Rwanda Government in the supervision and guide during the updating design, implementation, analysis and reporting of Rwanda Agriculture Survey. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 1) – EU Delegation in Rwanda.

SWAZILAND - *Technical assistance to the Ministry of the Agriculture in Swaziland for the development of a new intervention strategy in the field of the livestock farming*

The overall objective of the project is to support the Ministry of the Agriculture for the development of a new strategy of intervention in the zotechnical sector with a focus on the development of the little owners of the grazing animals. The technical assistance service provided aims to promote the economic growth of the more disadvantaged little land owners supporting them in the diversification of their agricultural products and fostering their access in the international commerce market. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 1) – EU Delegation in Swaziland.

BENIN - *Technical assistance to the Ministry of Economy and Finance of Benin to implement a support program to the civil society*

The overall objective of this project in Benin is to assist the Institutions to implement the program on the strengthening and the citizens participation to the civil society organisations. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 7) – EU Delegation in Benin.

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Governance and
Home Affairs

BENIN - *Technical assistance to the Ministry of Economy and Finance of Benin to implement a support program to the civil society*

The overall objective of this project in Benin is to assist the Institutions to implement the program on the strengthening and the citizens participation to the civil society organisations. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 7) – EU Delegation in Benin.

BURUNDI - *Final evaluation of PAGB Good governance support program*

Final evaluation of the 2007 – 2014 PAGB Good governance support program. The specific objectives were the evaluation of the results from a judiciary, decentralization and cadastral law perspective. The team provided indications and orientations for the future actions in the Country. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 7) – EU Delegation in Burundi.

MOZAMBIQUE - *Final evaluation of the institutional support program to the Ministry of the Interior*

The main purpose of this project is to provide EU Cooperation services to the Governments of Mozambique and Portugal with an evaluation independent from the outcomes of the support program to the institutional development of the Interior Ministry, reviewing the outcomes achieved compared to the objectives; an evaluation independent from the project impact for direction, unity, sub-unity, training centre; an evaluation independent from the project impact on the horizontal aspects such as the human resources management, training, strategic planning, internal audit and the leadership; recommendations on the sustainability of the outcomes achieved and key-lessons about the future actions in the field of security in Mozambique. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 7) – EU Delegation in Mozambique.

NIGERIA - *Identification and formulation of a program in support of the Regional Organisation of Western Africa – Gulf of Guinea, for the Maritime Safety*

The overall objective of this project was to provide a proposal consistent with ECOWAS and EU about the fight against the illegal maritime activities in the Gulf of Guinea (GoG). The mission has been organised in two different phases: the 1st identification phase provided an overview about the current situation, identifying problems, strategic orientations and priority intervention areas to improve the maritime safety in the Gulf ofGuinea, as well as the implementation modalities.

The formulation phase was addressed to the development of a global action document, which established the support content, the activities, the expected outcomes and the institutional, contractual and financial agreements. The intervention feasibility has been

analysed in terms of objectives achievement, implementation capacity, sustainability and risk management.

EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 7) – EU Delegation in Nigeria.

NIGERIA - *Technical Assistance to improve visibility of EU Development Cooperation in Nigeria*
Technical assistance aimed to finding modalities to increase the visibility of the development cooperation activities of the EU in Nigeria. Specific objectives: i) To determine the reasons of the current weak visibility of EU development cooperation in Nigeria; ii) To design some short-term visibility actions to increase awareness on EU-funded development cooperation actions in the Country, including this specific project; iii) To formulate recommendations for a long-term strategy on EU visibility in Nigeria, including how to manage the available funding and strengthening the capacity of EU delegation and local NAO. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 7) – EU Delegation in Nigeria.

RCA - *Middle term evaluation of the Technical Assistance Program to the NAO PAONF III*
The overall objective of the intermediate mission evaluation aims to improve the national performance to identify the program strengths and weaknesses and to consolidate and increase the actions efficacy and efficiency until project end. It's a focus on the modalities to guarantee the sustainability system, especially to the improvement of the quality management of community assistance from the national authorities. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 7) – EU Delegation in RCA.

RWANDA - *Identification and formulation of a regional program for the management and cross-border security in the Great Lakes regions*
The main purpose of this project is to identify the instruments and the actions aiming to support the Great Lakes Regional Organisation, the Members Countries (Rwanda, Burundi and Democratic Republic of Congo) and the civil society, designing a program of integrated management measures of the cross-border cooperation, involving the local communities and the security aspects. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 7) – EU Delegation in Rwanda.

SAO TOME - *Technical assistance to the implementation of the water and hygienic-sanitary sector reform in Sao Tome*
The overall objective of this project in Sao Tome and Principe was to enhance the people sustainable access to the drinking water and the hygienic services in sustainable environmental conditions. It contributed to enhance the vulnerable groups resilience to the climate change challenges. EC FRAMEWORK CONTRACTS Beneficiaries 2013 (Lot 7) – EU Delegation in Gabon.

SOUTH AFRICA - *Technical assistance to the cooperation and dialogue between South Africa and EU in the integrated urban development framework*
In the context of the cooperation program between the EU and South Africa, technical assistance aims to promote the dialogue on the urban policy and the Integrated Urban Development Framework (IUDF). The dialogue took place between the African stakeholders and international experts through a partnership finalised to share good international practices in the fields of urban policy and urban development through the peer review and joint seminars, in favour of the urban policies managers and the Southern African operators, partners in this project. EC FRAMEWORK CONTRACT 2013 Beneficiari (Lot 7) – Delegazione dell'Unione Europea in Sud Africa.

Culture, Education,
Employment and
Social sectors

TCHAD - *Identification and Formulation of a Support Program for Tchad NAO, within XI EDF*
The project aimed at improving EDF-funded investments in Tchad in terms of efficiency and increasing their impact on the overall inclusive development within the Country, in line with the Cotonou agreement principles and the effort of the EU towards an improvement of aid efficiency. The main purpose of the action was to formulate a support plan for NAO within the framework of XI EDF, based on an analysis of current and previous NAO support actions in Tchad. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 7) – EU Delegation in Tchad.

ZIMBABWE - *Formulation studies for a Local Governance Program in Zimbabwe*
The overall objective of this project in Zimbabwe is to identify the Local Authorities challenges and needs for a Local Governance Program focused on the gender policies. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 7) – EU Delegation in Zimbabwe.

ZIMBABWE - *Technical assistance to the Ministry of Economy and Finance of Benin to implement a support program to the civil society*
The overall objective of this project in Benin is to assist the Institutions to implement the program on the strengthening and the citizens participation to the civil society organisations. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 7) – EU Delegation in Benin.

SOMALIA - *Mid-term evaluation of the II Education Sector Development Program (ESDP) in Somalia*
Mid-term evaluation of the Education Sector Development Program (ESDP III), contributing to mapping the results of the achievement of the EU-funded program at the time. In particular, the performance of the ongoing education program was evaluated in different Somalia municipalities and in the Dadaab refugee centre. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 9) – EU Delegation in Somalia.

GHANA - *Formulation of an action for employment and social protection in Ghana*
The study aimed at supporting the EU Delegation and Ghana NAO to strengthen employment and social protection in Ghana. The action included: the formulation and identification of a detailed project with a specific plan, budget, activities, expected results, implementing modalities, systems of funding delivery, budget forecasts and a logical framework (LF), in line with the EU Delegation indications. Ec FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 9) – EU Delegation in Ghana.

NIGER - *Formulation of “education” chapter within the EU support program to the social sectors in Niger – 11st EDF*
The objective of this project is to provide a formulation of the project/program in “education” sector of the 11st European Development Fund in Niger concerning, in particular, the budget support. The project result in a wider field than the 11st EDF in Niger for the social sector development. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 9) – EU Delegation in Niger.

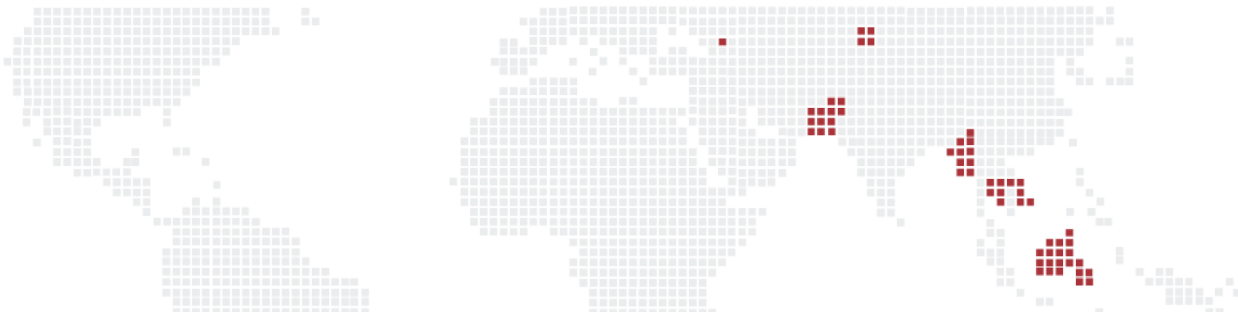
Trade, Standards and
Private sector

CAMEROUN - *Formulation of a Support Program to the competitiveness in Cameroun*
The overall objective of the project is to support the Cameroun Government in the Support Program To the Competitiveness (PACC), under the 11th FES. The main purpose is to formulate the program and to produce all necessary programmatic documents, in particular technical and administrative documents (TAD) and their attachments. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 10) – EU Delegation in Cameroun.

NIGER - *Feasibility study of a Support Program for 6 Small and Medium industrial enterprises in Niger*

Feasibility study in support of Niger's Ministry of Industry to improve the quality of a set of Country enterprises by providing technical assistance to 6 different Nigerien enterprises on development plans, approved by the Ministry. The services offered included training, industrial quality support, development of specific budgets, reallocation of resources, crisis management and the development of the enterprise RINI. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 10) – EU Delegation in Niger.

**CENTRAL &
EAST ASIA**



Rural Development

ARMENIA - *Evaluation of EU financial support to the rural development program in Armenia*
The main purpose of the project is to provide conclusions and recommendations to the European Commission to address the decisions about the payment of the 3rd part of the financial contribution to the Armenian Rural Development Program. The project foresaw a complete and detailed revision to the achievement of the EU conditions necessary to the sectorial support of the program. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 1) – EU Delegation in Armenia.

MYANMAR - *Intermediate evaluation of the Food Security and Resilience Program in Myanmar*
The overall objective of this project is to provide a strategic orientation for the future programming and recommendations feasible in the field of the resilience, including food security, nutrition, social protection and disasters risk reduction in Myanmar. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 1) – EU Delegation in Myanmar.

MYANMAR - *Intermediate Evaluation of the agricultural production and the markets in Myanmar*
The overall objective of the evaluation is to provide to the EU Delegation a strategic orientation for the future considerations about the planning and the politics priorities of engagement in the field of the inclusive rural development in Myanmar. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 1) – EU Delegation in Myanmar.

*Governance and
Home Affairs*

KYRGYZSTAN - *Strategic Evaluation of the Regional programmes BOMCA and CADAP: impact, sustainability and prospective*

The overall objective of this assignment was to carry out a strategic evaluation of the two major regional programmes implemented in central Asia, BOMCA and CADAP. It aimed at understanding whether the actions and the results of the two programmes (including their impacts) are relevant in the current Central Asian context, paying particular attention to their results measured against their objectives. The evaluation provided recommendations on how to re-address or improve the Programmes, especially in view of a potential new phase of BOMCA and CADAP. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 7) – EU Delegation to Kyrgyzstan.

*Culture, Education,
Employment and
Social sectors*

INDONESIA - *Middle term evaluation of the EU Program of high education support (post-diploma) in the ASEAN region*

The purpose of the project is the evaluation of the EU SHARE program, which has for objectives the improvement of the quality, the regional competitiveness and the internationalisation of the High Education Institutions to contribute for an integrated ASEAN Community. For this purpose, a participative approach with open interviews has been used and it allowed a formulation of conclusions and recommendations on the future program implementation. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 9) – EU Delegation in Indonesia.

CAMBOGIA - *Evaluation of the gender equality policies in the bilateral cooperation programs between EU and Cambodia*

The overall objective of this project in Cambodia is to define the contribution of EU-Cambodia bilateral cooperation projects in the abolition of any type of gender discrimination and to contribute to the women inclusion improvement in the ongoing bilateral projects. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 9) – EU Delegation in Cambodia.

PAKISTAN - *Formulation of Support Program for the education sector in Balochistan*

The main purpose of this action was supporting the Pakistan Government and the EU delegation in defining the support to be provided by the EU to the education sector in Balochistan (a region of Pakistan), in line with the provisions of the Multiannual Indicative Programme 2014-20. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 9) – EU Delegation in Pakistan.

*Trade, Standards and
Private sector*

AZERBAIJAN - *Support to the State Customs Committee to prepare the adherence at the Common Transit Convention and at the Simplification Formalities in the goods commerce Convention and at a new Computer Transit System*

The objective of the project is to provide a technical support to the State Customs Committee of Azerbaijan Republic. The project aims to simplify the commerce between the EU and Azerbaijan and to provide assistance to the Government in the elaboration of a new Customs System, in terms of law and informatics innovation, strengthening the Committee Staff capacities, and in the definition of an Action Plan finalised to the achievement of the new system. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 10) – EU Delegation in Azerbaijan.

INDONESIA - *Final evaluation of the commercial cooperation program between EU and Indonesia*

The overall objective of this project in Indonesia is to lead to a final and independent evaluation of the commercial cooperation program between EU and Indonesia finalised to provide a general view on the outcomes and progress achieved and useful hints for future similar programs. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 10) – EU Delegation in Indonesia.

VIETNAM - *Final Evaluation of the European Trade Policy and Investment Support Project*

The overall objective of the EU-MUTRAP technical assistance support program has been to further Vietnam's integration into the global and regional (ASEAN) trading systems as well as to enhance EU-Vietnam trade and investment relations. The two main objectives of this evaluation assignment were 1) an overall independent assessment of the past performance of EU-MUTRAP, and in particular of the results achieved compared to targets contained in the logical framework with a strong focus on results, impacts, and sustainability; 2) to draw key lessons and recommendations for future actions. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 10) – EU Delegation to Vietnam.

LATIN AMERICA



Governance and Home Affairs

COSTA RICA - *Final evaluation of PROCALIDAD Program*

Final evaluation of PROCALIDAD Program, aimed to strengthening SMEs competitiveness and improving the conformity evaluation process, realised between 2011 and 2014 with a budget of 6M € (EU-EDF funding). The final objectives were: i) to evaluate the projects achievements, focusing on the impact of the implemented activities; ii) to identify the learnt lessons and to provide recommendations on the monitoring and sustainability of the project achievements; iii) to evaluate the adequacy of the original project against the changed conditions, including the development of national policies and actions as well as the concurrent cooperation actions. EC FRAMEWORK CONTRACT 2013 2013 Beneficiaries (Lot 7) – EU Delegation in Nicaragua.

Culture, Education, Employment and Social sectors

BARBADOS- *Technical assistance to the Excellence Network OECS (Organization of Eastern Caribbean States) for the training in the fields of tourism and hospitality*

Technical assistance with the overall objective to harmonise and valorise the OECS tourism and the hospitality sector through a better management of the training and the human resources. In particular, the project concerned the preparation and the assistance to the achievement of a detailed plan to set up and to implement an OECS Excellence Network for the tourism, the training in the hospitality sector and education (NETHTE) and a OECS tourism/hospitality centre. The project concerned also the preparation of a detailed plan to institute and to implement the scholarship NETHE Foundation (NETHTEF). EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 9) – EU Delegation in Barbados.

GUATEMALA - *Intermediate Evaluation of the Youth Employment Program (PEJ)*

The main purpose of the project is to provide a global evaluation independently from the outcomes of the “Employability Creation for young people and professional training in Guatemala Program”, with a focus on the project outcomes compared to its objectives. The mission foresees an intermediate evaluation about the activities carried out, providing sufficient information to the EU Delegation and the beneficiary (Guatemala Ministry of Economy) about the outcomes achieved in the implementation of the program objectives and expected results. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 9) – EU Delegation in Guatemala.

Trade, Standards and Private sector

GUATEMALA - *Technical Assistance for ex-post evaluation of FOGUAMI Program*

Ex-post evaluation of FOGUAMI program, aimed at strengthening the position of Guatemala on the international market, realized between 2006 and 2011 with an overall 10 M € (EU-EDF fund) budget. Final objectives: i) evaluation of project outcome and achievements; ii) observations and recommendations on the impact and sustainability of project outcomes; iii) to identify learnt lessons for future EU initiatives in the field of development cooperation in Guatemala. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 10) – EU Delegation in Guatemala. ■ ■

CARIBBEAN



*Culture, Education,
Employment and
Social sectors*

GUYANA - *Awareness Campaign for the women in engineering and technology*

This assignment focused on assisting the beneficiaries (the Government of Guyana and the EU NAO) in the design and preparation of an awareness campaign promoting the gender equality and in particular the programme indicator for women in engineering and technology. To this end, this consultancy was globally expected to promote gender equality in the disaster risk management sector. EC FRAMEWORK CONTRACT 2013 Beneficiaries (Lot 9) – EU Delegation to Guyana.

ADVISORY

MONITORING & EVALUATION

LEARNING

COMMUNICATION

ICT LAB

SAFETY QUALITY ENVIRONMENT

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